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3	ACTIVATING	MEMPHIS 3.0																																									
4		INVESTMENTS																																									
5		Preparation of Public Investment Guide					•			_			•																													ſ	
6		Concept Development and Public Engagement												ł		-																											
7		A/E Contracting													•	-																											
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12	LARGE SCALE	INVESTMENTS																																									
13		Preparation of Small Area Plans				•																																					
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41 Concept Design							-																															
42 Survey														•																								
43 A/E Contracting										-		-																										
44 Design												-					-																					
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46 Construction																	-																					
47 STREET SAFETY IMPROVEMENTS - HOLLYWOOD 5TREET (CMAQ)*																																						
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49 Consultant Procurement						-																																
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52 ROW & Acquisition							_										_		-									_					_					
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55 Close-Out								_																						1	-		_					
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57 Project Initiation	-																_																_					
58 Consultant Procurement																													_									
59 NEPA								_								-													_									
60 Design																						_							_				_					
61 ROW & Acquisition																						•				-							_					
62 Construction Bidding & Contracting																										•			•									
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65 IMPROVING OUR PARKS													_				_												_				_				$ \rightarrow $	
66 GAISMAN COMMUNITY CENTER AND SOCCER FIELDS																														_			_					
67 A/E Contracting					•	•							_																				_					
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72 PINE HILL CLUBHOUSE AND PAVILION	_							_									_														_		_				-+	
73 A/E Contracting			_		-								_																				_				\rightarrow	
74 Design			_			•		-																									_					
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76 Permitting/Negotiation																																						

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115	SURFACE (GALLOWAY)					_			_					_					_	_	_					_												+		+
116	Design	-				+				-																_			_						+	+	+	+	+	+
117	Contracting								-				-																						+		+	+	<u> </u>	+
118	Construction	+				+				-			-			•										_			_											+
119	URFACE (WHITEHAVEN)				_																														+		+	+		
120	Design					_					•										_	_															+			
121	Contracting											•		•																										-
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124	Design					-			•		•			-															+						-	+	+	1		
126	Contracting										•																								1	+	1	1		
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128 MAY PARK SOCCER F	FIELD IMPROVEMENTS																																		+	1		1	1	
129	Design							•																											1	1	1	1		
130	Contracting												•	-																					1	1	1	1		
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132 PARK MAINTENANCE	E: TRASH RECEPTACLES																																							
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134	Contracting												-		•																									
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136 PARK MAINTENANCE	GRILLS AND BENCHES																																							
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138	Contracting											•		•																										
139	Construction													-							•																		<u> </u>	
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141	Design																	-																<u> </u>		_			<u> </u>	
142	Contracting																			-														<u> </u>					<u> </u>	
143	Construction					_														-														<u> </u>			<u> </u>	<u> </u>	<u> </u>	
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145	Design					_									-														_					<u> </u>			<u> </u>	<u> </u>	<u> </u>	
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147	Contracting					_								_				-			_					_								<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>	<u> </u>
148	Construction					_														+					-	_								<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>	<u> </u>
149 PARK MAINTENANCE: S	LIDES, EX UNITS, SWINGS					_															_					_								<u> </u>						
150	Design																		-																					

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13 Des	sign															+				-																
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16 REPAVING EXISTING PARK	ROADS (MAY PARK)		_		_		_											_			_			_												
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2	Acquisition															-																	_								
225	Concept Design and Public												-																				-							<u> </u>	+
226	Engagement Design																			-																					
227	Contracting																			•		•																			
220	Construction																											•													-
230	CHELSEA GREENLINE*																																								-
231	Project initiation	•																																							
232	Consultant Procurement	•																																							
233	NEPA	-																																							
234	Design Modifications																																								
235	ROW & Acquisition									•									-																						
236	Construction Bidding & Contracting																		•			•																			
237	Construction																					-																			
238	Close-Out																																								
239	HEIGHTS LINE																																								
240	A/E Contracting												-																												
241	Design	-																																							
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243	Construction																		+															•					ļ	<u> </u>	
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245	Project Initiation	-																																		_	ļ		ļ	<u> </u>	
246	Consultant Procurement	-																																					ļ	<u> </u>	<u> </u>
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248	Design												+				•																			_			<u> </u>	<u> </u>	
249	ROW & Acquisition	_						_																													<u> </u>		<u> </u>	<u> </u>	<u> </u>
250	Construction Bidding & Contracting	_						_																		-		_									<u> </u>		<u> </u>	<u> </u>	
251	Construction						_						_																						•				<u> </u>	<u> </u>	
252	Close-Out							_					_								_													•	•				<u> </u>	<u> </u>	<u> </u>
253 WOLF RI	VER GREENWAY PHASE 12A.1							_													_																		<u> </u>	<u> </u>	<u> </u>
254	Finalize MOU	_						_					1								_												_							<u> </u>	<u> </u>
255	Contractor Mobilization	_						_					-			•					_												_							<u> </u>	<u> </u>
256	Construction - 14 months						_							_								-					-						_							<u> </u>	
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259	A/E Contracting	_																																						<u> </u>	
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261	CMAR Contracting																																								<u> </u>

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*Project involves the use of fede requirements. NEPA and ROW p the number of parcels and partie	hases are subject to change based	on																																			